# Statement of Investment Principles – Defined Benefit

This is the Statement of Investment Principles (the "Statement") made by the trustees of the Scotia Gas Networks Pension Scheme ("the Scheme") in accordance with the Pensions Act 1995 (as amended). It is subject to periodic review by the trustees at least every three years and without delay after any significant change in investment policy.

In preparing this Statement, the trustees have consulted with the principal employer to the Scheme, Scotia Gas Networks Ltd ("the Company") and have taken written advice from the Investment Practice of Hymans Robertson LLP.

Further details on how the investment policy of the Scheme is implemented are set out in the "Investment Implementation Document" which is maintained by the trustees. This document can be made available by the trustees upon request.

# Scheme objective

The Scheme's funding objective is set out in detail in the Statement of Funding Principles based on the 31 March 2021 valuation. The main objectives are as follows.

# Funding objective

The trustees are required under section 222 of the Pensions Act 2004 to adopt a "*Statutory Funding Objective*". The *Statutory Funding Objective* is that the Scheme must have "sufficient and appropriate" assets to cover the expected cost of providing members' *past service benefits*<sup>1</sup>".

The trustees also consider the Scheme's funding position against a low risk basis. This basis is intended to be a proxy for a level at which:

- the trustees could invest the assets in a very low risk strategy (largely matched to the liabilities) to minimise the risk of shocks to the funding level with a strong emphasis on meeting cashflow requirements; and
- the probability of being able to pay all benefits is high and the likelihood of having to ask the sponsor for further contributions will be low.

# Long term objectives

The trustees' primary objective is to provide sufficient assets to pay benefits as they fall due. To meet this, the trustees have agreed a set of long term objectives as follows.

<sup>&</sup>lt;sup>1</sup> The phrase used in the legislation to refer to the expected cost of members' past service is "technical provisions".

# Table 1: Long-term objectives

	Objective
Long-term funding target	100% funded on gilts basis by 2029 to cover both accrued and future liabilities
Investment strategy	Seek to be buy-out ready by 2029 (with any transaction subject to formal assessment at the appropriate time)
Interest rate and inflation risk	Interest rates <sup>1:</sup> 95%; Inflation: 95%
Longevity risk	Able to secure longevity risk protection for all liabilities
Interim funding target	Able to undertake further pensioner buy-in of c.£250m in c.2025 (subject to formal assessment at the appropriate time).

1 Hedging targets include hedging contribution from buy-ins

To achieve their objectives the trustees have agreed principles as set out in this Statement of Investment Principles.

# **Investment strategy**

The trustees have translated their objectives into a suitable strategic asset allocation benchmark for the Scheme. Most day-to-day investment decisions have been delegated to one key investment manager (Insight Investment Management), with the remaining managers being legacy managers in run-off. The strategic benchmark has been translated into benchmarks for the individual managers which are consistent with the Scheme's overall strategy. The Scheme benchmark is consistent with the trustees' views, following substantial de-risking in recent years, with emphasis on stability of returns and cashflow generation.

The investment strategy takes due account of the maturity profile of the Scheme (in terms of the relative proportions of liabilities in respect of pensioners and non-pensioner members), together with the level of disclosed surplus or deficit on an ongoing and gilts basis.

It is intended that the investment strategy will be reviewed at least every three years following actuarial valuations of the Scheme and will normally be reviewed annually. Written advice is received as required from professional advisors.

# **Current investment strategy**

The trustees regularly monitor the level of required return relative to the current expected return from the Scheme's investment strategy. The strategy is typically reviewed annually.

The Scheme's strategic asset allocation is shown in the table below. The current investment strategy was agreed in May 2023 when the trustees agreed to target a strategy for invested assets comprising investment grade credit (in a buy and maintain strategy) and Liability Driven Investment (LDI). Implementation of this strategy commenced, and substantially completed in January 2024, however there remains illiquid investment in direct lending which is being run off over the course of the next 2-3 years. These distributions are being reinvested in the investment grade credit portfolio.

Asset	Current strategic benchmark
	asset allocation
	(%)
Growth Assets	0.0
Income Assets	40.0
*Direct Lending	0.0
Investment Grade Credit	40.0
Protection Assets	60.0
LDI - Index-linked gilts, gilts, inflation and interest rate swaps	60.0
Total	100.0

# Table 2: Current investment strategy (of invested assets, i.e. excluding buy-ins)

# **Choosing investments:**

The trustees have appointed a number of investment managers who are authorised under the Financial Services and Markets Act 2000 to undertake investment business. The trustees have delegated all day-to-day investment decisions to these authorised investment managers. The trustees, after seeking appropriate investment advice, have given the managers guidelines as to the asset allocation, including control ranges for each asset class and or geographic region. In addition the trustees are responsible for setting policy over ESG matters for the segregated mandates held with Insight, implementation of which is delegated to the investment manager who is expected to embed ESG and RI considerations throughout their processes, be responsible for engaging with investee companies and issuers on ESG matters. Subject to their respective benchmarks and guidelines, the managers are given full discretion over the choice of underlying assets and are expected to maintain a diversified portfolio.

The trustees review the nature of Scheme investments on a regular basis, with particular reference to suitability, diversification and responsible investment ("RI") factors. The trustees seek and consider written advice from a suitably qualified person in undertaking such a review. If, at any time, investment in a security or product not previously known to the trustees is proposed, appropriate advice is sought and considered to ensure its suitability and diversification.

# Kinds of investment to be held

The Scheme may invest in quoted and unquoted securities of UK and overseas markets including equities and fixed interest and index linked bonds, cash, property and pooled funds. Where invested in pooled funds, the trustees are satisfied that the funds selected are consistent with the objectives of the Scheme, particularly in relation to diversification, risk, expected return, responsible investment and liquidity. The Scheme may also make use of derivatives and contracts for difference (or in pooled funds investing in these products) for the purpose of efficient portfolio management, as well as annuity contracts.

# **Investment Strategy**

The investment managers are instructed to deliver a specific performance target, which overall will align to deliver the broader Scheme investment strategy. The trustees ensure that all manager engagements have clearly defined benchmarks, objectives and management parameters.

Where appropriate, and where commercial considerations permit, the terms of the mandate and the basis on which the manager is engaged will be defined specifically for the Scheme. Where such tailoring is not directly achievable or appropriate, the trustees will invest in pooled funds where the objectives of the fund and the policies

of the investment manager will be evaluated by the trustees to ensure that they are appropriate for the needs of the Scheme. The trustees are satisfied that the pooled funds selected are consistent with the objectives of the Scheme, particularly in relation to diversification, risk, expected return and liquidity.

# **Investment Management Remuneration**

Remuneration for each mandate is determined at the inception of each mandate based on commercial considerations and typically set on an ad valorem basis (i.e. fees paid as a percentage of assets under management). Where appropriate to the nature of the mandate, the term of the mandate and the role the mandate plays within the investment strategy, the trustees may agree to a fee structure where the manager is incentivised to deliver outperformance relative to an agreed benchmark, typically in conjunction with a lower ad valorem fee. The trustees periodically review the fees paid to all of their managers against industry standards.

#### **Investment Time Horizon**

The trustees recognise the longer-term nature of the Scheme's liability profile and appoint their managers to invest in such a way that generates long-term sustainable returns. The trustees will carry out necessary due diligence on the underlying investment decision making process, to ensure the manager makes investment decisions over an appropriate time horizon aligned with the Scheme's objectives.

For open-ended investments the trustees generally engage with managers on an ongoing basis with no predetermined term of appointment. For such mandates, the trustees expect the minimum duration of the appointment will be three years, this being the period over which performance of the mandate can be appropriately evaluated, although all mandates are subject to ongoing review against various financial and nonfinancial metrics in addition to their continued appropriateness within the investment strategy. For closed-ended investments, the trustees expect the term of the appointment to be the lifetime of the investment.

# Balance between different kinds of investments

The Scheme's investment managers will hold a mix of investments which reflects their views relative to their respective benchmarks. Within each major market, each manager will maintain a diversified portfolio of assets through direct investment, pooled vehicles or a combination of both.

#### **Expected return on investments**

The investment strategy aims to achieve a return on Scheme assets which, taken in conjunction with contributions, is sufficient over time to match the growth in the Scheme's pension liabilities.

#### **Realisation of investments**

The majority of the Scheme's investments may be realised quickly if required. The private debt instruments will be difficult to realise quickly, but are in run off. As this private debt allocation runs off and is re-invested into more liquid assets the proportion of quickly realisable assets will increase. The bulk annuity insurance contracts that the trustees have entered into cannot be realised, but provide monthly income to meet a proportion of the Scheme's benefits. The trustees take advice before realising any of the Scheme's assets.

#### **Rebalancing policy and cashflow management**

The trustees review the cashflow policy on an annual basis and monitor liquidity quarterly. The Scheme's asset allocation is also reviewed regularly to ensure that it remains in line with agreed target allocations and the trustees will rebalance assets where necessary (and operationally practical). This is formalised in a separate, detailed Rebalancing Policy document setting out a robust process for monitoring and implementing any rebalancing required.

The current cashflow policy is summarised below:

- Additional cashflow requirements will usually be sourced from the LDI mandate in the first instance should the trustee bank account hold insufficient funds. (Cash can usually be sourced from the this within a week, subject to signatory availability).
- For additional requests, or if the LDI mandate is unable to release cash (due for example to collateral constraints), disinvestments will be made across the Scheme's investment grade credit mandate to rebalance back to strategic targets.

# Investment responsibilities of different parties

The division of investment responsibilities for the Scheme is set out in Appendix A. This list is not meant to be exhaustive.

# Risk

The Scheme is exposed to a number of risks which pose a threat to meeting its objectives. The principal risks affecting the Scheme are:

# Funding risks:

- Financial mismatch:
  - 1. The risk that Scheme assets fail to grow in line with the developing cost of meeting Scheme liabilities.
  - 2. The risk that unexpected inflation increases the pension and benefit payments and Scheme assets do not grow fast enough to meet the increased cost.
- Changing demographics –The risk that longevity improves, and other demographic factors change increasing the cost of Scheme benefits.
- Systemic risk The possibility of an interlinked and simultaneous failure of several asset classes and/or investment managers, possibly compounded by financial 'contagion', resulting in an increase in the cost of meeting Scheme liabilities. Climate change is a particular systemic risk that has the potential to cause economic, financial and demographic impacts.

Supported by their investment advisors, the trustees measure and manage funding risks in a number of ways.

The trustees have set a strategic asset allocation benchmark for the Scheme. They assess risk relative to that benchmark by monitoring the Scheme's asset allocation and investment returns relative to the benchmark. They also assess risk relative to liabilities by monitoring the delivery of benchmark returns relative to liabilities.

The trustees keep under review mortality and other demographic assumptions which could influence the cost of the benefits. These assumptions are considered formally at the triennial valuation.

The trustees have entered into two bulk annuity insurance contracts in respect of a proportion of pensioner liabilities to help manage and reduce these risks. In return for the payment of premiums, the trustees hold annuity policies with two insurers. All pensioners continue to be members of the Scheme and the trustees continue to have ultimate responsibility for the payment of benefits to their members. Under the policies, the insurers make monthly payments to the Scheme and carry the risk of longevity for a subset of the pensioners, as well as the investment risks for this proportion of the Scheme's assets.

#### **Asset risks**

- Concentration The risk that significant allocation to any single asset category and its underperformance relative to expectation would result in difficulties in achieving funding objectives.
- Illiquidity The risk that the Scheme cannot meet its immediate liabilities because it has insufficient liquid assets.

- Manager underperformance The failure by the fund managers to achieve the rate of investment return assumed in setting their mandates.
- Currency risk The risk that the currency of the Scheme's assets underperforms relative to sterling (i.e. the currency of the liabilities).
- Environmental, Social and Governance (ESG) risks the extent to which ESG issues are not reflected in
  asset prices and/or not considered in investment decision making leading to underperformance relative to
  expectations. ESG factors can have positive and/or negative impacts on long-term returns and reputation.
- Climate risk The extent to which climate change causes a material deterioration in asset values as a consequence of factors including but not limited to policy change, physical impacts and the expected transition to a low-carbon economy.

Working with their investment advisors, the trustees measure and manage asset risks in a number of ways.

- They seek to mitigate systemic risk by investing in a diversified portfolio, but it is not possible to make specific provision for all possible eventualities that may arise under this risk.
- They ensure that there is sufficient diversification across a range of asset classes and within each asset class to reduce potential concentration risks.
- The majority of assets are liquid and readily realisable in the short term. The cashflow policy is reviewed on an annual basis and liquidity is monitored quarterly.
- The majority of the Scheme's mandate are sterling-denominated; or the manager is required to hedge currency exposures back to sterling.
- In recognising the financial materiality of the transition to a lower-carbon economy, the trustees engage regularly with the Scheme's investment managers to understand the extent to which they are considering and acting upon the risks and opportunities associated with the transition. In selecting a manager for the investment grade credit portfolio a key driver was that Insight could construct and mange a 2050 net-zero ("Paris-aligned") portfolio.
- The approach to the consideration of ESG risks, including climate risk, is set out in further detail below.

# **Other risk**

- Transition risk The risk of incurring unexpected costs in relation to the transition of assets among managers. When carrying out significant transitions, the trustees seek professional advice and consider the appointment of specialist transition managers.
- Custody risk The risk of losing economic rights to Scheme assets, when held in custody or when being traded.
- Counterparty risk The possibility of default of a counterparty in meeting its obligations.
- Operational risk The risk of loss as a result of fraud, cyber attacks, poor advice, acts of negligence or lack
  of suitable process
- Legislative risk The risk that managers of the Scheme fail to comply with changes to legislation.

The trustees, supported by their advisors, monitor and manage risks in these areas through a process of regular scrutiny of its providers and audit of the operations they conduct for the Scheme or has delegated such monitoring and management of risk to the appointed investment managers as appropriate (e.g. custody risk in relation to pooled funds).

# Manager engagement

# Performance Evaluation

The trustees do not expect managers to take excessive short-term risk, and carry out regular monitoring of the Scheme's investments and managers. The monitoring includes a review of investment performance of each manager relative to their respective benchmark or performance target on a short, medium and long-term basis. The monitoring of the Scheme's investments and managers also includes a review of strategic and funding risks.

The trustees also seek information from their investment managers on meeting objectives of the mandates and exercising stewardship responsibilities (including engagement with issuers) as set out in greater detail below, and the management of risks. Material deviation from performance or risk targets is likely to result in the mandate being formally reviewed.

The trustees draw input from their investment advisors to provide input and analysis to support any such review of and engagement with its investment managers. Where necessary, the trustees will highlight any areas of concern identified during such reviews to the manager as part of its engagement process and request that the manager takes appropriate action. This may include concerns over performance, risk management, stewardship practices, investment process and operational issues and, where such concerns are raised, the trustees will require the manager to demonstrate levels of improvement. Failure to achieve the desired improvements may result in the mandate being reduced or terminated.

# Portfolio turnover

The trustees have an expectation on the level of turnover within each mandate which is determined at the inception of the mandate, based on the trustees' knowledge of the manager, investment process and the nature of the portfolio. Whilst the trustees expect performance to be delivered net of costs, including the costs of trading within the portfolio, the trustees expect managers to report on at least an annual basis on the underlying assets held within the portfolio and details of transactions over the period. The trustees will challenge the manager if there is a sudden change in the portfolio turnover or if the level of turnover seems excessive.

A driving factor of implementing the Scheme's new investment grade credit mandate in a buy and maintain style (where bonds are purchased with the intention of holding them to maturity) was the lower turnover (and associated trading costs) of managing a mandate in this way compared to an index-tracking approach.

The trustees will request turnover costs incurred by the asset manager over the Scheme's reporting year.

# Consideration of financially material factors in investment arrangements

The trustees believe their primary focus should be on meeting the Scheme's financial obligations to pay and secure benefits to members. This includes integrating RI, including ESG factors and climate-related risks, into their investment processes as they believe that doing so should lead to better long-term returns on the Scheme assets. The trustees expect their investment managers to take account of all financially material factors including ESG factors, in the implementation of their mandate.

The trustees recognise that the consideration of financially material factors over the appropriate time horizon of the investments, including ESG factors, is relevant at different stages of the investment process. The trustees further recognise that the financial materiality of any factor is context specific and that whilst some factors may be relevant to certain assets, they may not be relevant to others. The trustees will consider such factors in the development and implementation of their investment arrangements, for the purposes of determining the selection, retention and realisation of investments, where there is sufficient data or evidence to allow them to do so. Where there is not sufficient data or evidence, they will require that their investment managers take such considerations into account within their decision making.

The trustees explicitly acknowledge that responsible investment issues can have material impact on the long-term performance of the Scheme's investments and that responsible ownership of companies benefits long-term asset

owners. Companies with a clear RI investment policy are expected to outperform companies without an RI policy, over the longer term. The trustees expect their investment managers to fully consider investee companies' responsible investment policies as part of the investment process.

# Strategic considerations

The strategic benchmark has been determined using appropriate long-term economic and financial assumptions from which expected risk/return profiles for different asset classes have been derived. These assumptions apply at a broad market level and are considered to implicitly reflect all financially material factors. The trustees update these assumptions in line with industry practice as their understanding of ESG factors and climate risk improves, and will use scenario analysis periodically to test the resilience of the investment strategy.

The trustees periodically discuss climate change risk with their investment advisor and actuary to consider the potential implications for the Scheme. Given the inherent uncertainty, the trustees have not made explicit allowance for the risks of climate change in setting their strategic benchmark, however undertake scenario analysis to test the resilience of their investment strategy under a number of different climate scenarios.

#### **Structural considerations**

Given the discretion afforded to the active investment managers, the trustees expect that their investment managers will take account of all financially material factors including the potential impact of ESG factors in the implementation of their mandate.

Trustees have delegated responsibility for the consideration of asset specific issues to their individual investment managers. The trustees have discussed the extent to which ESG issues and climate change risk are integrated into the investment processes of their investment managers and are satisfied that the investment managers are following an approach which takes account of all financially material factors.

#### Selecting new investment managers

In selecting new investment managers for the Scheme, the trustees, with input from their investment advisors, explicitly consider potential managers' approach to Responsible Investment and the extent to which managers integrate ESG issues in the investment process as a factor in their decision making.

#### Consideration of non-financially material factors in investment arrangements

The trustees have not considered any non-financially material factors in the development and implementation of their investment strategy. The trustees have not imposed any restrictions or exclusions to the investment arrangements based on non-financially material factors.

#### Stewardship

The trustees recognise that stewardship encompasses the exercise of voting rights, engagement by and with investment managers and the monitoring of compliance with agreed policies.

# Voting and engagement

The Scheme no longer has any investments in company shares and so does not have voting rights over any of its investments.

On an annual basis, the trustees will request their investment managers provide details of any change in their responsible investment or engagement policies. The trustees, in conjunction with their investment advisors review annually the investment managers' adherence to the UK Stewardship Code, UNPRI and other relevant industry codes or standards where applicable. In the event that a manager does not adhere to a recognised set of principles for responsible investment, the trustees will take reasonable steps to ensure that they are comfortable with the policy that the manager has in place in respect of this.

The trustees do not engage directly but expect their investment managers to engage with key stakeholders (which may include corporate management, regulators and governance bodies) relating to their investments in

order to consider the management of conflicts of interest and improve corporate behaviours, improve performance and mitigate financial risks. Where necessary, investment managers are expected to notify the trustees of any issue on which it may be beneficial for the trustees to undertake further engagement. The trustees will review engagement activity undertaken by their investment managers as part of its broader monitoring activity, disclosing these within the annual Implementation Statement. The trustees expect its investment managers to engage with investee companies about their ESG practices and to consider divestment only when engagement has failed to achieve a satisfactory outcome.

Responsibility for investment decisions has been delegated to the investment managers which includes consideration of the capital structure of investments and the appropriateness of any investment made. Where managers are responsible for investing in new issuance, the trustees expect the manager to engage with the issuer about the terms on which capital is issued and the potential impact on the rights of new and existing investors.

The trustees separately consider any conflicts of interest arising in the management of the Scheme and their investments and has ensured that each manager has an appropriate conflicts of interest policy in place.

# Monitoring

Although the Scheme no longer invests in any equity (i.e. in assets with voting rights), the trustees continue to produce an Implementation Statement annually. Where the trustees deem it appropriate, they will engage with the investment managers to raise any issues of concern and request further explanation.

The trustees maintain a regular engagement programme with their investment managers and record a log of these engagement activities. The trustees provide their managers with an agenda for discussion, including ESG issues. Managers are challenged both directly by the trustees and by their investment advisors on the impact of any significant matter, including ESG issues, that may affect the outlook for the portfolio.

Should the trustees have a specific concern, they may decide to bring a manager meeting forward on the meeting schedule to ensure timely discussions and oversight.

# Additional Voluntary Contributions (AVCs)

The trustees give members the opportunity to invest in a range of vehicles, at the members' discretion. The trustees give members the opportunity to pay additional contributions to purchase additional service within the Scheme. The AVC arrangement was reviewed in November 2023.

# **Governance Arrangements**

There are a number of parties involved in the Scheme's investment arrangements. The trustees have ultimate responsibility for the management of the Scheme and its investments but delegate a number of decisions and responsibilities to specialist advisors and investment managers.

The trustees confirm that all parties to whom responsibility has been delegated have the appropriate knowledge and experience required to take on this role. The trustees expect each party to carry out the duties delegated to them giving effect to the principles in this statement insofar as is reasonably practical.

The trustees have set guidelines and restrictions within which their advisors and investment managers can act. More detail on how the responsibilities are divided between the parties involved is set out in Appendix A.

# Signed for and on behalf of the trustees of the Scotia Gas Networks Pension Scheme

Trustee

Date

Trustee

Date

# Appendix A: Investment responsibilities of different parties

The division of investment responsibilities for the Scheme is set out below. This list is not meant to be exhaustive.

# **Trustees responsibilities**

- The trustees are ultimately responsible for the stewardship of the Scheme's assets. The trustees are specifically responsible for the following:
- the appointment and termination of their advisors and other providers;
- considering higher level sources of "risk" within the Scheme and the balance between risk and return as part of any review of strategy;
- the appointment and termination of investment managers and custodian;
- maintenance of all governance documents

# Trustees responsibilities relating to investment

- The trustees formally review the Scheme's asset allocation at least every three years, taking account of any changes in the profile of the Scheme's liabilities and from the views of the Company regarding risk appetite / tolerance. The trustees make decisions on any changes to the asset allocation between broad investment classes (bonds, equities, property, cash, etc).
- The trustees will consider and monitor the quarterly reports produced by the investment managers and by Hymans Robertson. The trustees also receive and review information from the managers on risk analysis, transaction costs and details of corporate governance (including Environmental, Social and Governance ('ESG') related activities, including engagement with management).
- The trustees regularly review the mandates of the managers and their adherence to their expected investment process. They ensure that the explicit written mandate of each of the Scheme's managers is consistent with the Scheme's overall objective and is appropriately defined in terms of performance target, risk parameters and timescale.
- The trustees consider the need for any changes to the Scheme's investment manager arrangements (e.g. replacement, addition, termination) at least annually.
- In the event of a proposed change of managers, the trustees will evaluate the credentials of potential new managers.
- The trustees consider the Scheme's approach to responsible investment.
- The trustees regularly review the Scheme's AVC arrangements including an annual value for members assessment.
- The trustees monitor the investment advice from their investment consultant and the investment services obtained from other providers at least annually. The trustees have agreed formal objectives for their investment consultant to support this.
- The trustees conduct and conclude the negotiation of formal agreements with managers, custodians and other investment service providers.
- In order to fulfil their roles, the trustees will be provided with appropriate training, initially and on an ongoing basis.

- The trustees take such professional advice as they consider necessary.
- The trustees maintain this Statement of Investment Principles. The trustees consult with the Company to review the Statement of Investment Principles and to pay due regard to the views expressed by the Company in relation to the long-term funding of the Scheme.

# Investment advisor

The investment advisor's role includes the following responsibilities:

- Advice on setting investment objectives.
- Advice on investment strategy advice and asset allocation.
- Risk modelling (e.g. asset-liability analysis, including climate scenario analysis).
- Designing and recommending investment solutions appropriate to the characteristics of the Scheme.
- Advice in relation to Scheme liquidity and cashflow needs.
- Advice with regard to fund manager selection and portfolio construction.
- Advice covering mandate definition and negotiation.
- Asset class, fund manager and risk monitoring and reporting.
- Advice and monitoring of AVC arrangements.
- Trustees' investment training and education.
- Advice relating to investment governance and compliance.
- Advice on this document.
- Advice and assistance with transition management.
- Advice relating to potential conflicts of interest, including their own.
- Advice on Responsible Investment matters.
- Advice on regulatory frameworks and related actions by the trustees in relation to investment matters.

#### **Scheme Actuary**

The key aspects of the Scheme Actuary's role that have a bearing on investment decisions include:

- Liaising with the investment advisor on the suitability of the Scheme's investment strategy given the liabilities of the Scheme.
- Ensuring consistency between the Statement of Funding Principles and the trustees' investment objectives and investment strategy.
- Assessing the funding ratio of the Scheme by performing valuations and advising on appropriate contribution levels.
- Providing data to enable decisions about hedging liability risks to be taken and implemented.
- Estimating the cashflows of the Scheme to be used in the calculation of the value of liabilities.
- Advice relating to potential conflicts of interest, including their own.

#### **Investment managers**

The investment managers' responsibilities include:

- Managing the assets delegated to them within the terms of their agreement with the trustees.
- Providing regular reports on their performance, including any agreed benchmark and performance targets.
- Instructing the custodian on corporate governance and voting issues, including issues relating to Responsible Investment.
- Ensuring that they are complying with the requirements applicable to them in this Statement. Their powers of investment must be exercised so as to ensure the security, quality, liquidity and performance of the portfolio as a whole.
- Reporting to the trustees on ESG related matters including integration into their investment process and stewardship activities,

# Custodian

The trustees are responsible for appointing the Scheme custodian. All assets in segregated mandates are held in custody with the custodian. Assets invested in pooled funds have their own sub-custodians appointed by each pooled fund.

The custodian's responsibilities include:

- The safekeeping of assets of the Scheme.
- Processing the settlement of transactions.
- Providing the trustees with statements of assets and cash flows.
- Undertaking all appropriate administration relating to the Scheme's assets.
- Processing all dividends and tax reclaims in a timely manner.
- Dealing with corporate actions.